

Waterfront & Economic
Development

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March 9, 2020

The Honorable Mayor Brand and City Council Members
City of Redondo Beach
415 Diamond Street
Redondo Beach, CA 90277

SUBJECT: Redondo Beach Harbor Commission Input Related to Development of 10 Year Goals and Objectives for the City's Strategic Plan, April 2020

Mayor Brand and City Council Members,

Thank you for requesting our input. In particular, we appreciate that both Councilman Horvath and Mayor Brand attended Harbor Commission meetings to discuss this topic.

Item 1: Our selection of the three 10 Year Goal options presented:

After discussion at several meetings, of the three options presented for 10-year goals, the Harbor Commission prefers Option Two. The Commission feels that Option One included a mix of unattainable goals, and goals that were already attained or were underway. The Commission feels that Option Three is overly detailed for a statement of 10 Year Goals, but contains many worthwhile projects and policies that should be developed and pursued further within the framework of shorter-term goals once 10 Year goals are agreed upon.

More generally, the Commission prefers to minimize 10-year goals, due to term limit turnover on Commissions and the Council, but does not recommend eliminating the goals entirely. Some projects, particularly major infrastructure projects, such as a Harbor Master Plan or combatting sea level rise, require long-term planning, and including them as 10 year goals seems like a reasonable way to advise future teams.

The Harbor Commission is also in favor of continuing the strategic planning process as usual, once a small number of 10-year goals are agreed upon. The Commission finds the most value in

3-5-year projects, broken up into 6-month increments, and also finds the semiannual strategic meetings to be worthwhile.

Item 2: Harbor Commission addition to Goals and Objectives:

Additionally, regardless of which set of goals is chosen by the Council, the Harbor Commission would like to suggest the addition of the following 10-year goal:

- Develop and implement a comprehensive, integrated, resident approved plan for the entire Redondo Beach Waterfront (the harbor and pier areas) including the AES and SCE site.

Our chance to develop the harbor is area a once-in-a-lifetime (or longer) opportunity and deserves the highest level of attention from city leadership, staff, and residents.

Item 3: Goals for the Harbor Commission:

This exercise caused every member of the Harbor Commission to consider what the harbor area should look like in ten years, and how to get there, to consider what can be done in a typical term of service, and what needs to be done in the next six months.

This took the Harbor Commission beyond development of goals and objectives for the city's strategic plan, to developing a full set of goals for the Harbor Commission to carry itself, which we would like to share with the Council.

Some are within the purview of ongoing waterfront maintenance, others have already been approved at strategic planning sessions; some will require future approval of staff time and funding. We look forward to working with the Council, residents, and city staff on these goals.

6-month goals:

- Harbor Master Plan
 - Settle disputes with CenterCal/Westport capital so we can move on with harbor revitalization.
 - Improve traffic flow at intersection of Harbor Drive and Yacht Club Way.
 - Establish an interim location for the White Sea Bass grow out facility.
- Boat Ramp
 - Develop updated set of options for boat ramp.
 - Hold Boat Ramp public workshop.
- Pier
 - Identify maintenance projects which can be completed prior to Beachlife festival (railings, sprinkler pipes, sails, etc.).
 - Increase foot traffic.
- Sea Level Rise

- Begin maintenance on Basin 3 cement harbor wall and cap (work should be done now to maintain current infrastructure).
- Evaluate condition of Basin 1, Basin 2, northern barrier wall (we should know the condition, and cost of maintaining current infrastructure).

3-5-year goals:

- Harbor Master Plan
 - Develop plan, integrating:
 - Plan for Mole B, including Moonstone Park, and outrigger canoe clubs.
 - Location and configuration of the sportfishing pier.
 - Location and configuration of the boat ramp and related facilities
 - Location and configuration of the hand launch boat ramp. Improvements to include restrooms, shower, zero depth entry.
 - Provide for mast up boat storage, including large keel boats on trailers, SUPs, powerboats and small craft storage, potentially on the AES property.
 - Location and configuration of Seaside Lagoon.
 - Location and configuration of the White Sea Bass Facility.
 - Inclusion of recreational attractions such as a carousel, arcade, underwater glass tunnel, aquarium, etc.
 - Improvements to International Boardwalk including improved communications band width, larger lease spaces, and possible second floor to expand each shop's views and floor area.
 - Berthing for education/tourism/etc. Tall ship, marine research vessel, US Navy, vessels in support of Hollywood filming, aerospace cargo transfers.
 - Improved visitor boating access to harbor restaurants and amenities.
 - Improvement of harbor and pier infrastructure including public restrooms, communications bandwidth, fiber internet, cell and wifi access, electric power, water, sewage, etc, in support of daily operation and special events.
 - Improvements to support events like BeachLife festival, Superbowl 10k, open ocean swims, key sailing races, and outrigger canoe races.
 - A non-revenue educational attraction.
 - Revive Sea Lab if possible, or replace with similar educational facility.
 - Include Waterfront Education Foundation.
 - Highlight Redondo's history, surfing, boating, early commerce
 - Visitor Center
 - Integrate Harbor Masterplan with plans for AES property and adjacent SCE Right of Way
 - Design of traffic arteries and parking, considering use of AES site and power line corridor.
 - Realign traffic flows west of Harbor Drive to reduce the non-signalized intersections with the bike path.
 - Enhanced harbor views throughout the site and public right of ways.

- Enhanced public access.
 - Wetlands and coastal habitat restoration.
 - Improved boating services within the harbor: attract marine hardware/chandlery, retain and attract watersports retail (fishing tackle, live bait, diving, small craft rental), boat brokerages, boat dealerships, and water-accessible restaurants.
 - Maintain and enhance the boat yard and associated services.
 - Public artwork.
 - Determine funding sources and submit grant applications to execute Harbor Master Plan.
 - Reduce ISF fees taken from the harbor and make them available for reinvestment in the Harbor Enterprise.
- Events
 - City to play a larger role in promoting and supporting key harbor events: Beachlife Festival, Superbowl 10k, July 4th Fireworks, Holiday Boat Parade/SUP/surfski races, open water swim events, and key sailboat races.
 - Attract new events such as SailGP, 2028 Olympics, Red Bull Air Races, and other events which can be hosted in harbor or viewed from Esplanade.
 - Continue and promote RBPB Community outreach events (skateboard, surfing)
 - Continue, support and expand Ocean Festivals
- Pier
 - All leases occupied.
 - Increased public artwork. Possible upgrade / rebuild of sails. Refresh pier deck. Add murals.
 - Electric car charging: Install free L2 Chargers in parking structure. L3 / Tesla chargers to generate revenue.
 - Development of a pier map and guide for smart phones.
- Sea Level Rise
 - Extend south eastern break wall (the short, inner, pier-side breakwall) to reduce swell and surge in the harbor.
 - Plan and execute breakwall repair.
 - Plan for sea level rise for all of Redondo, across entire harbor, pier, veteran's park beach (pier to Topaz jetty, fronting the submarine canyon), and Esplanade.
 - Budget and begin work on phase 1 of sea level rise mitigation, which will protect waterfront until 2030 and a sea level rise of less than 1 foot. Design should be done with knowledge of costs of Phase 2&3 so Phase 1 is appropriately scoped and is cost

effective (i.e., Phase 1 structure may serve as the literal foundation for Phase 2 structure).

- Budget for Phase 2 of sea level rise mitigation (good until 2050, and a sea level rise of 1 to 2 feet).
- Rough-Order-of-Magnitude budget for Phase 3 of sea level rise mitigation, to cover 2050 to 2100, and an estimated sea level rise of 5.5 feet.
- Develop and execute a maintenance plan for the harbor infrastructure, breakwall, and cement seawall.
- Harbor
 - Plan and execute harbor dredging.
 - Repair outer breakwalls and work with Corps of Engineers to extend the southern breakwall to reduce surge and direct swell impact in the southern area of the harbor.
 - Replace the sportfishing pier.
 - Complete the boat ramp project.
 - Enhance hand launch boat ramp with restroom and shower facilities and zero depth entry
 - Execute the Harbor Patrol dock expansion plan.
 - Ensure that Harbor Patrol and RBPD has resources and staffing to meet expanded use of harbor and harbor area.
 - Implement boating safety recommendations from Harbor Commission to ensure that harbor remains safe as traffic increases.
 - Relocate small craft warning flag to visible location.
 - Fog horn activation.
 - Proper placement of “No Wake” buoys.

10-year goals:

- Waterfront Master Plan:
 - Begin implementation of a resident approved master plan.
- Sea Level Rise:
 - Begin work on Phase 2 of sea level rise mitigation (good from 2030 to 2050, and a sea level rise of 1 to 2 feet).

The Commission would like to thank the Council in advance for its earnest consideration of our recommendations.

Sincerely,

*Matt Kilroy, Chair
Redondo Beach Harbor Commission*

CC: S. Proud, J. Hoefgen, E. Manzano